HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY, GEORGIA

MINUTES OF MAY 10, 2012 MEETING (Open Session)

Attendees:

Authority Board Members: Ralph Rosenberg; Dr. John Inman, Jr.; John Hayes; Lamar Reese; Fred Ghiglieri; Dr. Steven Wolinsky; Rev. Sherman and Rev. Johnson; Legal Counsel: James E. Reynolds, Jr., also present were: Joel Wernick; Kerry Loudermilk; Joe Austin; Tommy Chambless; Tom Sullivan; Dr. Price Corr; Dr. Doug Patten; and Recorders, Annette Allen and Mary Barfield

Absent Authority Members:

Dr. Charles Lingle

Call to Order:

The meeting was called to order by Chairman Rosenberg at 7:35 A.M. in the Board Room of Phoebe North Hospital.

Open Meeting and Establish a Quorum:

Mr. Rosenberg welcomed the Authority and established that a quorum was present, with eight Members being in attendance.

Approval of the Agenda:

The proposed Agenda was reviewed and a motion was made by Lamar Reese and seconded by Fred Ghiglieri, to adopt the Agenda as presented. The motion was approved by all Authority Members in attendance.

Approval of the Minutes:

The Minutes of the March 15, 2012 meeting, having been provided to the Members prior to the meeting, were presented for approval. Dr. Sherman made a motion, seconded by Dr. Wolinksky to approve the Minutes as provided. The motion passed unanimously.

Closing of the Meeting:

A motion was made by Fred Ghiglieri and seconded by Lamar Reese to close the meeting in order to (i) discuss the granting, restriction or revocation of staff privileges at Phoebe North; (ii) discuss pending litigation and other confidential legal matters with legal counsel; and(iii) discuss potential commercially valuable plans and proposal or strategy that may be of competitive advantage in the operation of Phoebe North and/or PPMH or their medical facilities and discuss matters providing for the review of professional practices at the Hospital.

Mr. Rosenberg polled the individual Authority Members whose votes are shown below:

Ralph Rosenberg	Yes
Rev. Johnson	Yes
Dr. John Inman, Jr.	Yes
Fred Ghiglieri	Yes
Lamar Reese	Yes
Dr. Eugene Sherman	Yes
Rev. H. B. Johnson	Yes

The motion having passed, the meeting was closed.

Open Session Reconvened:

Dr. Corr presented the Executive Committe of the Phoebe North Medical Staff's recommendations pertaining to credentialing of certain members of the Phoebe North Medical Staff. A motion was made by Dr. Wolinsky, seconded by Dr. Inman, to approve the recommendations. The motion passed unanimously. A copy of the recommendations as approved is attached.

Reports from Phoebe Putney Memorial Hospital:

Mr. Wernick gave a report principally pertaining to the operations of and plans for Phoebe North and PPMH. A copy of his presentation is attached.

Financial Reports:

Kerry Loudermilk presented updated Financial Reports for Phoebe Putney Memorial Hospital and for the Authority. A copy of his presentations are attached hereto.

Mr. Lin Harris, Accountant with Draffin & Tucker, made a presentation pertaining to his firm's engagement to handle FY12 Audit and Medicare/Medicaid Cost Reports for the Authority.

Dr. Inman made a motion, seconded by Mr. Ghiglieri, to engage Draffin & Tucker as Auditors for the Authority for FY12, including the Cost Reports and all Members present voted for the motion.

Phoebe North Operations Report:

A presentation was made by Tom Sullivan, Chief Transition Officer, regarding operations of and planning for Phoebe North. A copy of the presentation is attached to these minutes.

Laura Shearer made a presentation regarding patient rehab care. A copy of her presentation is attached to these minutes.

Old Business:

Mr. Rosenberg presented a Resolution honoring Dr. Grey Rawls, the first physician member of the Authority and longtime member of the Phoebe Putney Memorial Hospital medical staff. A motion was made by Dr. Inman, seconded by Rev. Sherman, to accept and approve the Resolution. All members unanimously approved. A framed copy of the Resolution is to be given to Joel Wernick for the purpose of finding a suitable place to display it at Phoebe Putney Memorial Hospital and a copy of the Resolution is attached.

Mr. Rosenberg presented an update on the PriceWaterhouse Coopers Report. A review draft should be ready for presentation to the Authority prior to the next meeting.

Mr. Rosenberg reminded all Authority Members of the special May 24, 2012 Public Hearing and urged each Member to be present.

Adjournment:

There being no further business, the meeting adjourned at 9:00 A.M.

Mary S. Barfield Mary S. Barfield, Recorder

AGENDA HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY, GEORGIA

Meeting of May 10, 2012 7:30 A.M. (Phoebe North)

I.	Open meeting and establish quorum	Ralph Rosenberg
II.	Approval of Agenda	Ralph Rosenberg
III.	Consideration of Minutes of March 15, 2012 meeting (Draft previously provided to Members)	Ralph Rosenberg
IV.	Motion and vote to close meeting in order to (i) discuss the granting, restriction or revocation of staff privileges at Phoebe North; (ii) engage in privileged consultation with legal counsel; and, (iii) to discuss potential commercially valuable plans, proposal or strategy that may be of competitive advantage in the operation of Phoebe North and/or PPMH or their medical facilities. Consideration of any official action to be taken following the re-opening of the meeting.	Ralph Rosenberg
V.	Presentation of Medical Staff recommendation's pertaining to credentialing of Phoebe North Medical Staff and consideration thereof by the Board	Dr. Price Corr
VI.	CEO Report on behalf of PPMH, Inc.	Joel Wernick
VII.	Financial Matters Updated Consolidated Financial Report For PPMH and the Authority	Kerry Loudermilk
	FY12 Audit and Medicare/medicaid Cost Reports Presentation	Lin Harris
	Selection of Hospital Authority Auditors for FY12	Ralph Rosenberg
VIII.	Phoebe North Operations Report Rehab Services	Tom Sullivan Laura Shearer
IX.	Old Business	
	Consideration of Authority Resolution honoring Dr. Grey Rawls	Ralph Rosenberg
	Update on PWC Report	Ralph Rosenberg
	Reminder about Public Hearing on May 24th	Ralph Rosenberg
X.	Adjournment	Ralph Rosenberg

Credentialing Appointments-April 2012 Phoebe North

Initia	Appointme	nts
Name	Туре	Specialty
Nilofer Ahsan	MD	Rheumatology
Michael Aquadro	MD	Radiology
Patrick Crimmins	DO	Radiology
Edwin Fortenbury	MD	Radiology
Carlos Franco-Paredes	MD	Infectious Disease
LaTai Grant-Brown	MD	Neurology
Marla Morgan	MD	Neurology
Rakesh Patel	MD	Radiology
James Perruquet	MD	Rheumatology
Shailaja Sappati	MD	Radiology
Peter Taylor	DO	Radiology
Gordon Twedt	MD	Radiology
Max Wolf	MD	Radiology
Virgil Boddiford	CRNA	Anesthesia
Leigh Curtis	PA	Nephrology
Martin Knight	CRNA	Anesthesia

Re-A	Re-Appointments									
Name	Туре	Specialty								
Chappell Collins	MD	Family Practice								
Mark Khilnani	MD	Emergency Medicine								
Duncan Marsh	MD	Orthopedic								
Thomas Talley	MD	OB/GYN								
Gonzolo Villalobos	MD	Emergency Medicine								
Crystal Gay	PA	ENT								
Chelsi Tullos	NP	Gastroenterology								
Ozell Williams	PA	Hem/Onc								

Resignations								
Name	Type	Specialty	Effective Date					
David Spielvogel	MD	Locum- OB/GYN	03-12-12					
Jessica Collins	NP	Emergency Medicine	02-28-12					

FTE's per Adj Occ Bed

FINANCIAL HIGHLIGHTS HOSPITAL AUTHORITY CONSOLIDATED FISCAL YEAR ENDING JULY 31, 2012

	Variance	\$6,705	2,607	3,610	1700	00,'t	2,146	\$2,562	0\$	000	70C'7¢	0.94	C	0		0	\$ 2,562	\$2,888									
Year-to-Date	Budget	\$68,444	52,500	173	6	- 10° - 1	17,12/	(\$1,010)	\$0	(200	(0.0,1.4)	0	C	150		(150)	(\$1,160)	(\$187)	-8.13%	-6.27%	-1.16%						
15	Actual	75,149	58,107	3,783	4	420,023	19,273	\$1,552	\$0		700'I &	0	C	150		(150)	\$1,402	2,701	6.01%	7.45%	12.97%	Actual	912	5,170	29.67	7,723	12,143
Operating Summary	(in thousands)	Revenues	Deductions	Other Operating Revenue			Expenses	Operating Income (Loss) Before Intercompany	Intercompany			Non-Operating Income	Investment Income	Interest Expense		Net Investment Income (Loss)	Net Income	EBITDA	Operating Margin %	Operating Margin %(excl Int Exp)	EBITDA %	Statistics	Admissions	Patient Days	ALOS	Equivalent OP Days	E.C. Visits
2	Variance	(\$1,456)	(1,805)	(40)	6	600°	188	\$120	0\$	6	021&	0	c	0 0		0	\$ 120	\$129				Actual	268	1,309	4.88	2,039	3,642
March-12	Budget	\$23,203	17,734	59	- Cu	120,04	069'6	(\$122)	\$0	(6400)	(22 l &)	0	c	20	8	(20)	(\$172)	\$151	4.02%	-2.21%	2.72%						
	Actual	\$21,747	15,930	18	6	0000	5,838	(\$2)	\$0	(0.6)	(4 ¢)	5	C	50.5	3	(20)	(\$25)	\$280	-1.75%	-0.03%	4.80%						

HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY, GEORGIA FINANCIAL STATEMENTS

March 31, 2012

HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY, GEORGIA CONSOLIDATED BALANCE SHEET \$3/31/2012\$

		τ	Unaudited 2012
	ASSETS		
Current Ass	sets:		
Caeh a	nd cash equivalents	\$	1,220,303
Assets	limited as to use - current		
Patien	t accounts receivable, net of allowance for		
doul	otful accounts of		
			12,308,735
Suppli	es, at lower of cost (first in, first out) or market		3,144,224
	current assets		4,253
	d pension expense		19
	ated third party payor settlements		-
Бешпа	tied time party payor semements		
T	otal current assets		16,677,515
Droponty nr	nd Equipment, net		36,861,381
r roperty ar	u Equipment, net		00,001,001
Other Asse	tot		
			157,345,334
Other	assets	_	101,040,004
T	otal other assets		157,345,334
-			010 00 4 000
T	otal Assets	\$	210,884,230
Current Lis	LIABILITIES AND NET ASSETS abilities: at portion of long-term debt		©ev)
	nts payable		8,419,350
			1,194,348
Accrite	ed expenses		1,104,040
Т	otal current liabilities	-	9,613,698
	h .		
T M	T : 1 (19)		
Long Term			000 004 000
Due to	Related Parties - Phoebe Putney Health Systems		203,274,668
			010 000 000
	Total liabilities	-	212,888,366
Net assets:			10 00 1 00 00
Unres	tricted		(2,004,136)
			(A) (A) (A) (A) (A) (A)
	Total net assets		(2,004,136)
	Total liabilities and net assets	\$	210,884,230

NATURAL CLASS EXPENSES						
					75	
HOSPITAL AUTHORITY - CONSOLIDATED			MTD	YTD	YTD	YTD
PERIOD ENDING 3/31/2012		DUDGET				%
	ACTUAL	BUDGET	%	ACTUAL	BUDGET	
OPERATING REVENUE	<u>03/31/12</u>	<u>03/31/12</u>	<u>VAR</u>	03/31/12	<u>03/31/12</u>	<u>VAR</u>
X				(4		
TOTAL I/P REVENUE	8,512,940	9,471,150	89.88%	30,103,348	27,953,705	107.69%
TOTAL O/P REVENUE	13,234,109	13,731,749	96.38%	45,045,666	40,490,596	111.25%
101712 011 114141112	,	, ,				
TOTAL ORGOD BEYELVIE	24 747 040	22 202 000	93.73%	75,149,014	68,444,301	109.80%
TOTAL GROSS REVENUE	21,747,049	23,202,899	93.1370	75,145,014	00,444,001	100.0070
DEDUCTIONS FROM REVENUE				0		
Contractual Adjustments:						
Medicare	5,333,200	6,716,431	79.41%	20,341,866	19,858,416	102.43%
Medicaid	1,587,172	1,414,031	112.24%	4,613,378	4,174,084	110.52%
Other Deductions	5,087,109	5,685,302	89.48%	20,076,360	16,826,340	119.32%
	12,007,481	13,815,764	86.91%	45,031,604	40,858,840	110.21%
Total Contractual Adjustments	12,007,401	13,013,704	00.5170	40,100,100	10,000,010	110.2110
minutes and Hannillandflalan						
Charity and Uncollectible:		4 460 505	ED 400/	4 404 740	2 240 050	42 040/ -
Indigent Care and Charity	602,455	1,132,565	53.19%	1,464,743	3,340,859	43.84%
County Purch of Services	0	0	0.00%	S	0.45.000	0.00%
Uncollectible Accounts	2,443,008	832,210	293.56%	6,833,553	2,454,868	278.37%
Other	876,578	1,953,497	44.87%	4,776,955	5,845,682	81.72%
Total Charity and Uncollectible	3,922,041	3.918.272	100.10%	13,075,251	11,641,409	112.32%
TOTAL DEDUCTIONS	-11	_,				
FROM REVENUE	\$15,929,522	\$17,734,036	89.82%	\$58,106,855	\$52,500,249	110.68%
LICON VEACUOE	Ψ10,020,022	Ψ11,104,000	00.0270	400 100 000	44-111	
NET OPERATING DEVENUE	\$5,817,527	\$5,468,863	106,38%	\$17,042,159	\$15,944,052	106.89%
NET OPERATING REVENUE	40,017,527	\$5,400,000	100,3070	\$17,042,100	Ψ10,017,002	100.0078
	40.450	50 507	04 5007	0.700.406	472.042	9407 040/
Other Operating Revenue	<u>18,473</u>	<u>58,597</u>	31.53%	3,783,185	172,913	2187.91%
INCOME FROM OPERATIONS	\$5,836,000	\$5,527,460	105.58%	\$20,825,344	\$16,116,965	129.21%
OPERATING EXPENSES			725			
SALARIES	1,927,102	2,116,568	91.05%	6,383,405	6,584,919	96.94%
PROF FEES	460,987	171,334	269.06%	1,171,410	509,188	230.05%
	17,488	0	0.00%	779,182	500	0.00%
LEGAL FEES	•	•		3,178,770	2,963,362	107.27%
SUPPLIËS	846,485	1,004,403	84.28%		591,692	85.09%
REPAIRS & MAINTENANCE	193,788	198,893	97.43%	503,443	,	
CONTRACT SERVICES	832,975	760,433	109.54%	2,230,997	2,246,793	99.30%
LEASED EQUIPMENT	73,918	56,452	130.94%	222,626	169,700	131.19%
UTILITIES	90,906	93,897	96.81%	289,521	281,665	102.79%
OTHER EXPENSE	248,752	260,046	95.66%	866,597	780,138	111.08%
DEPRECIATION	331,730	322,915	102.73%	1,299,138	972,821	133.54%
INSURANCE	122,263	104,392	117.12%	417,154	313,176	133.20%
EMPLOYEE BENEFITS	691,457	560,446	123.38%	1,931,132	1,713,627	112.69%
CITY OF THE WAR THE TOWN	3-11.01					
TOTAL GEORGESTING EXPENSE	45 007 054	AE 040 770	100 220/	640 272 27E	\$17,127,081	112.53%
TOTAL OPERATING EXPENSE	\$5,837,851	\$5,649,779	103.33%	\$19,273,375	\$11,121,001	112.0076
OPERATING INCOME (LOSS)	-\$1,851	-\$122,319	1.51%	\$1,551,969	-\$1,010,116	-153.64%
NONOPERATING INCOME	0	0	0.00%	= (*)		0.00%
menne niverna	ū					
INVESTMENT INCOME AT MARKET	0	0	0.00%		0	0.00%
		50,000	100,00%	150,000	150,000	100.00%
INTEREST EXPENSE	50,000	50,000	100.00/4	100,000	100,000	
NET INDICATALENT INICOME (LOCO)	/E6 606\	(EO 000)	100 000/	(450,000)	(150 ብብባ)	100.00%
NET INVESTMENT INCOME (LOSS)	<u>(50,000)</u>	<u>(50,000)</u>	100.00%	(150,000)	(150,000)	100.00%
EXCESS OF REVENUES						
OVER EXPENSES	\$ (51,851)	\$ (172,319)	30.09%	\$ 1,401,969	\$ (1,160,116)	-120.85%

HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY, GEORGIA BALANCE SHEET 3/81/2012

ASSETS	Unaudited March 31, 2012			Audited FY 2011	Audited <u>FY 2010</u>		
Cash	\$	221,739	\$	206,309	\$	37,749	
Other Current Assets	\$,	*		•	•	
Due from Phoebe North Campus	*	192,994,203		500			
Due from Phoebe North Campus - Medical Office Building		5,303,240		563			
Total assets	\$	198,519,182	\$	206,309	\$	37,749	
LIABILITIES AND NET ASSETS Accounts payable Due to Phoebe Putney Health System Net assets:	\$	198,559,025	\$	3,612,415	\$	4,477	
Unrestricted		(39,843)		(3,406,106)		33,272	
Total liabilities and net assets	\$	198,519,182	\$	206,309	\$	37,749	

NATURAL CLASS EXPENSES HOSPITAL AUTHORITY PERIOD ENDING 3/31/2012 OPERATING REVENUE	AGTUAL 03/31/12	YTD ACTUAL <u>03/31/12</u>
TOTAL I/P REVENUE TOTAL O/P REVENUE	<u>0</u>	0 0
TOTAL GROSS REVENUE	\$0	\$0
DEDUCTIONS FROM REVENUE		
Contractual Adjustments: Medicare Medicaid Other Deductions Total Contractual Adjustments Charity and Uncollectible:	\$0 0 <u>0</u> \$0	0 0 0 \$0
Indigent Care and Charity County Purch of Services Uncollectible Accounts Other Total Charity and Uncollectible TOTAL DEDUCTIONS FROM REVENUE	\$0 0 0 <u>0</u> \$0	\$0 \$0 \$0 \$0 \$0 \$0
NET OPERATING REVENUE	\$0	\$0
Other Operating Revenue	<u>0</u>	4,147,970
INCOME FROM OPERATIONS	\$0	\$4,147,970
OPERATING EXPENSES SALARIES PROF FEES LEGAL FEES SUPPLIES REPAIRS & MAINTENANCE CONTRACT SERVICES LEASED EQUIPMENT	\$0 0 17,488	779,182
UTILITIES OTHER EXPENSE DEPRECIATION INSURANCE EMPLOYEE BENEFITS		2,526
TOTAL OPERATING EXPENSE	\$17,488	\$781,708
OPERATING INCOME (LOSS)	\$ (17,488	\$ 3,366,262
NONOPERATING INCOME	0	0
INVESTMENT INCOME AT MARKET INTEREST EXPENSE		
NET INVESTMENT INCOME (LOSS)	<u>0</u>	<u>0</u>
EXCESS OF REVENUES OVER EXPENSES	\$ (17,488	

PHOEBE NORTH CAMPUS AND MOB CONSOLIDATED BALANCE SHEET 3/31/2012

Current Assets: Cash and cash equivalents	ACCEPTO	Unaudited <u>2012</u>
Cash and cash equivalents \$ 998,564 Assets limited as to use - current Patient accounts receivable, net of allowance for doubtful accounts of 12,308,735 Supplies, at lower of cost (first in, first out) or market 3,144,224 Other current assets 4,253 Prepaid pension expense 4,253 Estimated third party payor settlements \$16,455,776 Property and Equipment, net 36,861,381 Other Assets: 157,345,334 Total other assets 157,345,334 Total Assets \$ 210,662,491 LIABILITIES AND NET ASSETS \$ 210,662,491 Current Liabilities: Current portion of long-term debt 8,419,350 Accounts payable 8,419,350 Accounts payable 8,419,350 Accounts payable 9,613,698 Total current liabilities: 9,613,698 Long Term Liabilities: 9,613,698 Long Term Liabilities: 198,297,443 Due to Hospital Authority of Dougherty County 198,297,443 Due to Phoebe Putney Health Systems, Inc. 4,715,643 Total linbilities: 212,626,784	ASSETS	
Patient accounts receivable, net of allowance for doubtful accounts of 12,308,735 Supplies, at lower of cost (first in, first out) or market 3,144,224 Other current assets 4,253 Prepaid pension expense 4,253 Estimated third party payor settlements 36,361,361 Property and Equipment, net 36,361,381 Other Assets: 0ther assets Total other assets 157,345,334 Total Assets \$ 210,662,491 LIABILITIES AND NET ASSETS Current Liabilities: Current portion of long-term debt 8,419,350 Accounts payable 8,419,350 Accounts payable 8,419,350 Accounts payable 9,613,698 Total current liabilities: 9,613,698 Long Term Liabilities: 9,613,698 Long Term Liabilities: 198,297,443 Due to Hospital Authority of Dougherty County 198,297,443 Due to Phoebe Putney Health Systems, Inc. 4,715,643 Total liabilities: 212,626,784 Net assets: Unrestricted (1,964,293) Total net assets (1,964,293)	Cash and cash equivalents	\$ 998,564
12,308,735 Supplies, at lower of cost (first in, first out) or market Other current assets		£0
12,208,736	•	•
Supplies, at lower of cost (first in, first out) or market Other current assets Prepaid pension expense Estimated third party payor settlements Total current assets \$16,485,776 Property and Equipment, net Other Assets: Other assets Total other assets 157,345,334 Total other assets LIABILITIES AND NET ASSETS Current Liabilities: Current portion of long-term debt Accounts payable Accrued expenses Total current liabilities: Due to Hospital Authority of Dougherty County Due to Phoebe Putney Health Systems, Inc. Total liabilities 121,626,784 Net assets: Unrestricted Total net assets (1,964,293) Total net assets (1,964,293)	doubtful accounts of	**
Other current assets Prepaid pension expense Estimated third party payor settlements Total current assets \$16,455,776 Property and Equipment, net 36,361,381 Other Assets: Other assets 157,345,334 Total other assets 157,345,334 Total Assets LIABILITIES AND NET ASSETS Current Liabilities: Current portion of long-term debt Accounts payable Accrued expenses 1,194,348 Total current liabilities: Due to Hospital Authority of Dougherty County Due to Phoebe Putney Health Systems, Inc. Total liabilities 1212,626,784 Net assets: Unrestricted (1,964,293) Total net assets (1,964,293)		
Prepaid pension expense	Supplies, at lower of cost (first in, first out) or market	3,144,224
Total current assets \$16,455,776	Other current assets	4,253
Total current assets \$16,485,776	Prepaid pension expense	₹
Property and Equipment, net 36,861,381 Other Assets: 157,345,334 Total other assets 157,345,334 Total Assets \$ 210,662,491 LIABILITIES AND NET ASSETS Current Liabilities: Current Dortion of long-term debt Accounts payable 8,419,350 Accrued expenses 1,194,348 Total current liabilities 9,613,698 Long Term Liabilities: 9,613,698 Long to Hospital Authority of Dougherty County 198,297,443 Due to Hospital Authority of Dougherty County 198,297,443 Total liabilities 212,626,784 Net assets: Unrestricted (1,964,293) Total net assets (1,964,293)	Estimated third party payor settlements	¥
Property and Equipment, net 36,861,381 Other Assets: 157,345,334 Total other assets 157,345,334 Total Assets \$ 210,662,491 LIABILITIES AND NET ASSETS Current Liabilities: Current Dortion of long-term debt Accounts payable 8,419,350 Accrued expenses 1,194,348 Total current liabilities 9,613,698 Long Term Liabilities: 9,613,698 Long to Hospital Authority of Dougherty County 198,297,443 Due to Hospital Authority of Dougherty County 198,297,443 Total liabilities 212,626,784 Net assets: Unrestricted (1,964,293) Total net assets (1,964,293)		
Other Assets 157,345,334 Total other assets 157,345,334 Total Assets \$ 210,662,491 LIABILITIES AND NET ASSETS Current Liabilities: Current portion of long-term debt Accounts payable 8,419,350 Accrued expenses 1,194,348 Total current liabilities 9,613,698 Long Term Liabilities: 9,613,698 Long Term Liabilities: 198,297,443 Due to Hospital Authority of Dougherty County 198,297,443 Ay715,643 4,715,643 Total liabilities 212,626,784 Net assets: Unrestricted (1,964,293) Total net assets (1,964,293)	Total current assets	\$16,455,776
157,345,334 Total other assets	Property and Equipment, net	36,861,381
157,345,334 Total other assets		3
Total other assets 157,345,334 Total Assets \$ 210,662,491 LIABILITIES AND NET ASSETS Current Liabilities: Current portion of long-term debt Accounts payable 8,419,350 Accrued expenses 1,194,348 Total current liabilities: 9,613,698 Long Term Liabilities: 9,613,698 Long Term Liabilities: 198,297,443 Due to Phoebe Putney Health Systems, Inc. 4,715,643 Total liabilities 212,626,784 Net assets: Unrestricted (1,964,293)	= =	
Total Assets \$ 210,662,491	Other assets	157,345,334
LIABILITIES AND NET ASSETS Current Liabilities: Current portion of long-term debt Accounts payable	Total other assets	157,345,334
Current Liabilities: Current portion of long-term debt Accounts payable Accrued expenses I, 194,348 Total current liabilities 9,613,698 Long Term Liabilities: Due to Hospital Authority of Dougherty County Due to Phoebe Putney Health Systems, Inc. Total liabilities 212,626,784 Net assets: Unrestricted Total net assets (1,964,293)	Total Assets	\$ 210,662,491
Current portion of long-term debt Accounts payable Accrued expenses Total current liabilities Poet to Hospital Authority of Dougherty County Due to Phoebe Putney Health Systems, Inc. Total liabilities Total liabilities 198,297,443 A,715,643 Total liabilities 212,626,784 Net assets: Unrestricted Total net assets (1,964,293)	LIABILITIES AND NET ASSETS	
Current portion of long-term debt Accounts payable Accrued expenses Total current liabilities P,613,698 Long Term Liabilities: Due to Hospital Authority of Dougherty County Due to Phoebe Putney Health Systems, Inc. Total liabilities 212,626,784 Net assets: Unrestricted Total net assets (1,964,293)		
Accounts payable Accrued expenses Total current liabilities P,613,698 Long Term Liabilities: Due to Hospital Authority of Dougherty County Due to Phoebe Putney Health Systems, Inc. Total liabilities 212,626,784 Net assets: Unrestricted Total net assets (1,964,293)		74
Accrued expenses Total current liabilities 9,613,698 Long Term Liabilities: Due to Hospital Authority of Dougherty County Due to Phoebe Putney Health Systems, Inc. Total liabilities 212,626,784 Net assets: Unrestricted (1,964,293) Total net assets (1,964,293)		8.419.350
Total current liabilities 9,613,698 Long Term Liabilities: Due to Hospital Authority of Dougherty County Due to Phoebe Putney Health Systems, Inc. 4,715,643 Total liabilities 212,626,784 Net assets: Unrestricted (1,964,293) Total net assets (1,964,293)	e =	
Long Term Liabilities: Due to Hospital Authority of Dougherty County Due to Phoebe Putney Health Systems, Inc. Total liabilities Total liabilities 212,626,784 Net assets: Unrestricted (1,964,293) Total net assets (1,964,293)	TENER AND AND TONG	
Due to Hospital Authority of Dougherty County Due to Phoebe Putney Health Systems, Inc. Total liabilities 212,626,784 Net assets: Unrestricted Total net assets (1,964,293)	Total current liabilities	9,613,698
Due to Hospital Authority of Dougherty County Due to Phoebe Putney Health Systems, Inc. Total liabilities 212,626,784 Net assets: Unrestricted Total net assets (1,964,293)		
Due to Hospital Authority of Dougherty County Due to Phoebe Putney Health Systems, Inc. Total liabilities 212,626,784 Net assets: Unrestricted Total net assets (1,964,293)		
Due to Hospital Authority of Dougherty County Due to Phoebe Putney Health Systems, Inc. Total liabilities 212,626,784 Net assets: Unrestricted Total net assets (1,964,293)	Long Term Liabilities:	
Due to Phoebe Putney Health Systems, Inc. 4,715,643 Total liabilities 212,626,784 Net assets: Unrestricted (1,964,293) Total net assets (1,964,293)	-	198,297,443
Net assets: Unrestricted (1,964,293) Total net assets (1,964,293)		
Unrestricted (1,964,293) Total net assets (1,964,293)	Total liabilities	212,626,784
Unrestricted (1,964,293) Total net assets (1,964,293)	Net accets:	
		(1,964,293)
Total liabilities and net assets \$ 210,662,491	Total net assets	(1,964,293)
Total liabilities and net assets \$ 210,662,491		
	Total liabilities and net assets	\$ 210,662,491

PNC AND MOB - CONSOLIDATED

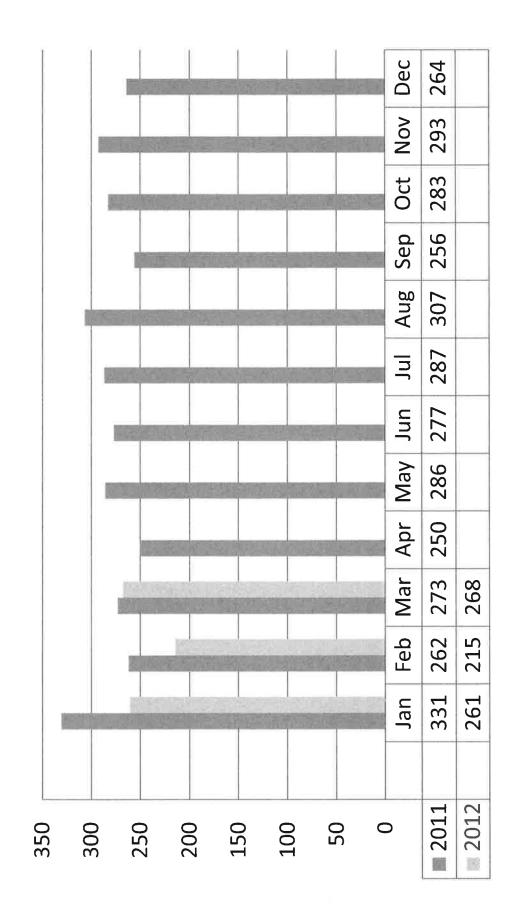
NATURAL CLASS EXPENSES PHOEBE NORTH CAMPUS & MOB - CONSOLIDATED PERIOD ENDING 3/31/2012	ACTUAL	BUDGET	MTD %	YTD ACTUAL	YTD BUDGET	YTD %
OPERATING REVENUE	03/31/12	03/31/12	<u>VAR</u>	03/31/12	03/31/12	<u>VAR</u>
TOTAL I/P REVENUE TOTAL O/P REVENUE	8,512,940 13,234,109	9,471,150 13,731,749	89,88% 96,38%	30,103,348 45,045,666	27,953,705 40,490,596	107.69% 111.25%
TOTAL OF REVENUE	10,234,109		30.0070	40,040,000	40,400,000	1111,2070
TOTAL GROSS REVENUE	21,747,049	23,202,899	93.73%	\$75,149,014	68,444,301	109.80%
DEDUCTIONS FROM REVENUE						
Contractual Adjustments:						
Medicare	5,333,200	6,716,431	79.41%	20,341,866	19,858,416	102.43% 110.52%
Medicaid Other Deductions	1,587,172 5,087,109	1,414,031 5,685,302	112.24% 89.48%	4,613,37B 20,076,360	4,174,084 16,826,340	119.32%
Total Contractual Adjustments	12,007,481	13,815,764	86.91%	\$45,031,604	40,858,840	110.21%
	12,007,101	10,010,101		* *		
Charity and Uncollectible: Indigent Care and Charity	602,455	1,132,565	53.19%	1,464,743	3,340,859	43,84%
County Purch of Services	002,455	1,132,365	0.00%	0,404,743	0,040,000	0,00%
Uncollectible Accounts	2,443,008	832,210		6,833,553	2,454,868	278.37%
Other	876,578	1,953,497	44.87%	4,776,955	5,845,682	81.72%
Total Charity and Uncollectible	3,922,041	3,918,272	100.10%	\$13,075,251	11,641,409	112.32%
TOTAL DEDUCTIONS FROM REVENUE	\$15,929,522	\$17,734,036	89.82%	\$58,106,855	\$52,500,249	110,68%
NET OPERATING REVENUE	\$5,817,527	\$5,468,863	106.38%	\$17,042,159	\$15,944,052	106.89%
Other Operating Revenue	18,473	<u>58,597</u>	31,53%	(364,785)	172,913	-210.96%
INCOME FROM OPERATIONS	\$5,836,000	\$5,527,460	105.58%	\$16,677,374	\$16,116,965	103.48%
OPERATING EXPENSES						
SALARIES	1,927,102	2,116,568	91,05%	6,383,405	6,584,919	96.94%
PROF FEES	460,987	171,334	269.06%	1,171,410	509,188	230.05%
LEGAL FEES	0	100	0.00%	0		0.00%
SUPPLIES	846,485	1,004,403	84.28%	3,178,770	2,963,362 591,692	107,27% 85,09%
REPAIRS & MAINTENANCE	193,788	198,893 760,433	97.43% 109.54%	503,443 2,230,997	2,246,793	99.30%
CONTRACT SERVICES LEASED EQUIPMENT	832,975 73,918	56,452		2,230,997	169,700	131,19%
UTILITIES	90,906	93,897	96.81%	289,521	281,665	102.79%
OTHER EXPENSE	248,752	260,046	95.66%	864,071	780,138	110.76%
DEPRECIATION	331,730	322,915		1,299,138	972,821	133.54%
INSURANCE	122,263	104,392	117.12%	417,154	313,176	133.20%
EMPLOYEE BENEFITS	691,457	560,446	123.38%	1,931,132	1,713,627	112.69%
TOTAL OPERATING EXPENSE	\$5,820,363	5,649,779	103.02%	\$18,491,667	17,127,081	107.97%
OPERATING INCOME (LOSS)	\$ 15,637	(\$122,319)	-12.78%	\$ (1,814,293)	(\$1,010,116)	179.61%
NONOPERATING INCOME	0	=	0.00%	<u>0</u>		0.00%
INVESTMENT INCOME AT MARKET	0	-	0.00%	0	Se.	0.00%
INTEREST EXPENSE	50,000	50,000	100.00%	150,000	150,000	100.00%
NET INVESTMENT INCOME (LOSS)	(50,000)	(50,000)	100.00%	(150,000)	(150,000)	100.00%
EXCESS OF REVENUES						
OVER EXPENSES	\$ (34,363)	\$ (172,319)	19.94%	\$ (1,964,293)	\$ (1,160,116)	169.32%



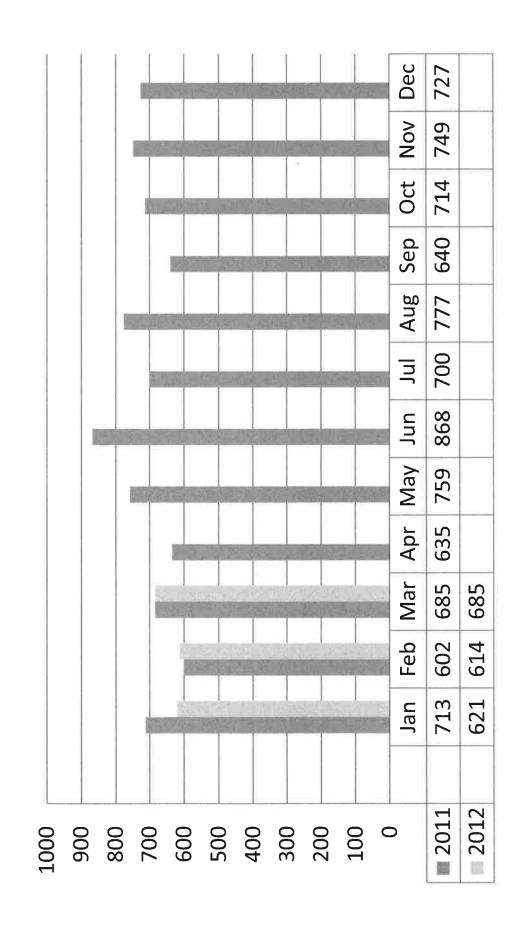
Phoebe North

FY2012 Operating Indicators March

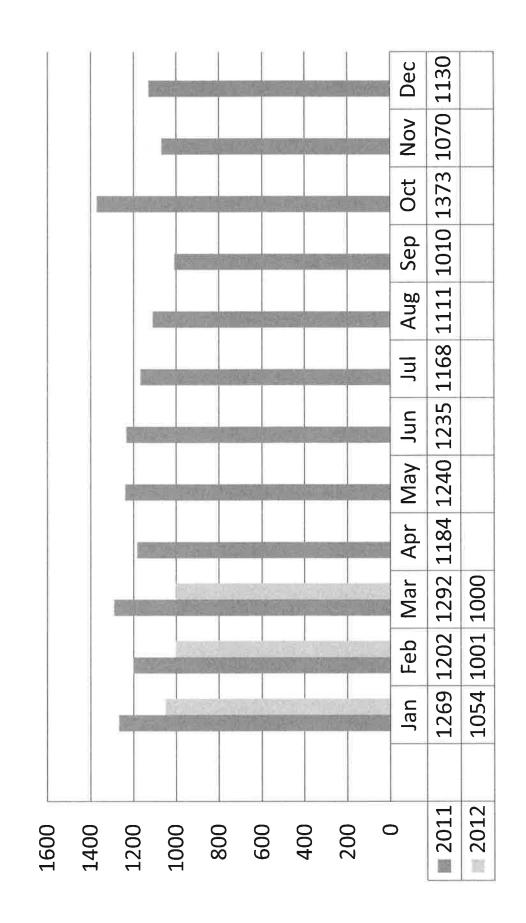
Admissions



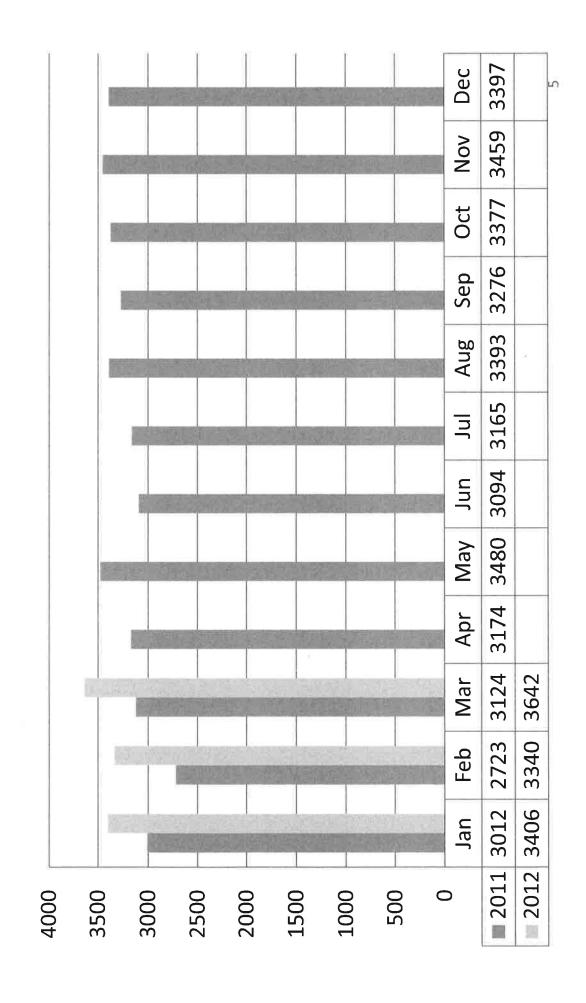
Adjusted Admissions



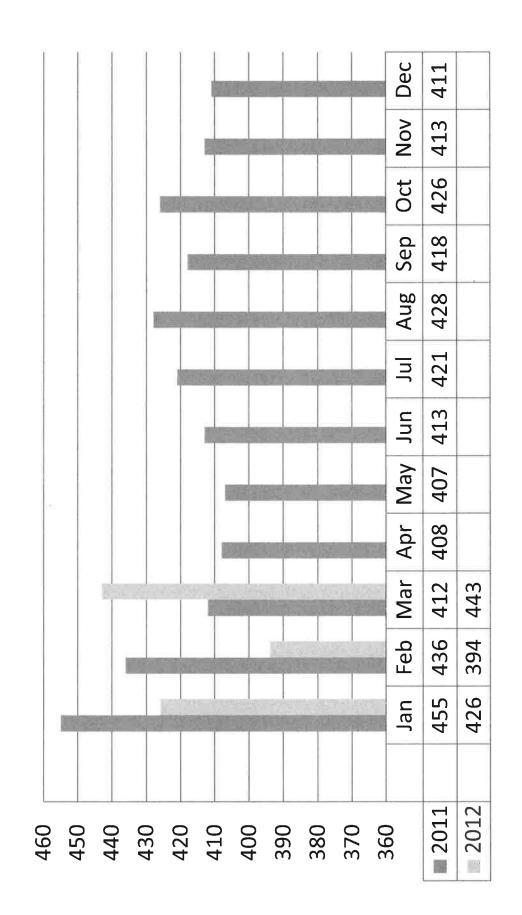
Outpatient Visits



ER Visits



FTE's



Financial Update

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	Cur Mo	Cur MO	YTD	YTD		
	Actual	Budget	Actual	Budget	Actual Budget	
Gross Pt Revenue	21,747,049	23,202,899	75,148,873	68,444,301	-6.27%	9.80%
Other Opr Revenue	18,473	58,599	(364,784)	172,914	-68.48%	-310.96%
Deductions	15,929,522	17,734,038	58,106,849	52,500,250	-10.18%	10.68%
Net Revenue	5,836,000	5,527,460	16,677,240	16,116,965	5.58%	3.48%
Operating Expenses	5,870,363	5,699,779	18,641,665	17,277,081	-2.99%	7.90%
Operating Income (Loss)	(34,363)	(172,319)	(1,964,425)	(1,160,116)	-80.06%	69.33%

1

Resolution

BE IT RESOLVED,

THE HOSPITAL AUTHORITY OF ALBANY-DOUGHERTY COUNTY FORMALLY COMMEMORATES

O. Grey Rawls, Ur., M.D.

FOR HIS YEARS OF DEDICATED SERVICE

WHEREAS, O. Grey Rawls, Jr., M.D., devoted 40 years of his medical career to practicing in Albany;

WHEREAS, he took his parents' advice and abandoned his early ambition of becoming a veterinarian, and choose instead to

become a surgeon;

WHEREAS, in his words, he treated everything from toes to the top of the head;

WHEREAS, he established himself as Phoebe's first fellowship-trained oncology surgeon;

WHEREAS, he achieved another "first" when he was named to the Hospital Authority of Albany-Dougherty County, bringing

a new perspective as a physician and surgeon;

WHEREAS, he served on the hospital's governing board, the Hospital Authority of Albany-Dougherty County, for 10 years;

WHEREAS, he served as president of the Dougherty County Medical Society;

WHEREAS, he was a member of the Georgia Medicaid Surgery Review;

WHEREAS, he mentored young doctors in training, serving as a voice of wisdom, often reminding them to carve out time for their

families and community;

WHEREAS, he demonstrated his care for others through his own community involvement as chairman of the United Way, president

of the Rotary Club and a member of the Georgia Department of Human Resources Board;

WHEREAS, he was awarded the Albany Exchange Club Golden Deed Award for his altruism and service;

WHEREAS, the World War II veteran retired as a captain in the medical corps in 1949 – the same year he and his bride Betty Wheaton

began their 54 years of marriage;

WHEREAS, he survived his wife, but his devotion to her, his three daughters and four granddaughters never wavered;

WHEREAS, recognized as an accomplished and award-winning horseman, avid aviator, farmer, and cattleman, he balanced his medical

career and love for family and community with his first love for animals and the outdoors;

WHEREAS, he leaves a legacy of caring and giving to others;

WHEREAS, his contributions to the medical community leave a lasting impact on the physicians who worked with him and learned from

him, and on the patients he cared for;

WHEREAS. he was a role model of commitment, humility and gentleness;

WHEREAS, his steadfast dedication to the health and well being of our community will be greatly missed by the Hospital Authority of

Albany-Dougherty County, and Phoebe Putney Memorial Hospital;

NOW, THEREFORE, BE IT RESOLVED

that O. Grey Rawls Jr., M.D., is commemorated for his 40 years of devoted service to the medical community and to this

community as a physician and through his leadership as a past member of the Hospital Authority of Albany-Dougherty County.

APPROVED by the Hospital Authority of Albany-Dougherty County.

Joel Wernick President CEO

Phoebe Putney Health System

Rays 5. Rosenberg

Ralph Rosenberg

Chairman

Flospital Authority of Albany-Dougherty County

STATE OF GEORGIA COUNTY OF DOUGHERTY

AFFIDAVIT RELATIVE TO CLOSED MEETING

Personally appeared before the undersigned, RALPH S. ROSENBERG, who having been duly sworn, deposes and states as follows:

- 1. I am over the age of 18 years, I am suffering under no disabilities and I am competent to testify to the matters contained herein.
- 2. I am the Chairperson of the Board of the Hospital Authority of Albany-Dougherty County, Georgia (the "Authority").
- 3. On the 10th day of May, 2012, at a meeting of the Authority Board, a motion was duly approved in a roll call vote for the Authority Board to go into closed session for the purposes of: (i) privileged consultation with legal counsel, including consultation pertaining to pending litigation; (ii) the granting, restriction or revocation of staff privileges at Phoebe North (permitted in O.C.G.A §50-14-3(5)); and, (iii) to discuss potential valuable commercial plans, proposal or strategy that may be competitive advantage in the operation of Phoebe North and/or PPMH (permitted in O.C.G.A. § 31-7-75.2).
- 4. To the best of my knowledge and belief, the business conducted during the closed portion of the meeting was devoted solely to the above matters for which the meeting was closed.

This the 10th day of May, 2012.

Chairperson

Sworn to and subscribed before me this

10th day of May, 2012.

Dougherty County, Georgia

My Commission